

2024 Annual Conference:

Collaboration, Support and Community in Postgraduate APP Training



TRACK ONE: New Programs

Newly Developed and Soon-to-be Developing Postgraduate APP Programs: Program Planning, Launching and Support

TRACK ONE Crystal Ballroom

SETTING THE STAGE FOR PRECEPTORS TIPS FOR SUCCESS

KATHRYN CRONIN, MSN, ACNP-BC MODERATOR- PAT DENNEHY, DNP, FNP, FAAN



OBJECTIVES

- 1. Identify three key factors when identifying preceptors.
- 2. Understand the importance of involving your preceptors in developing your program.
- 3. Designate and plan for remediation strategies.



ASSESS AND PLAN

- Select the best team of preceptors
- What training will you need to provide
- How can you schedule this
- Who will mentor the preceptors
- How to train if you need to add a new preceptor during the year



CONSIDERATIONS WHEN SELECTING YOUR TEAM

- Availability
- Enthusiasm Volunteer is far better than "Volun-told"
- Clinical Experience
- Teaching Experience



ARRANGE FOR INITIAL AND ONGOING PRECEPTOR TRAINING

- Either in-house or at conferences
- Include best practice models for clinical settings
- Plan ongoing training and mentoring
- This is not a one-and-done

MORE ON TRAINING....

- This is a new teaching experience for most APPs they have a learning curve as well.
- Consider including mentors in preceptor training as well
- Must impress that the learner must be very self-directed
- Impress early that their residents are not graduate-level students.

INCLUSION AND COMMUNICATION

- Include the preceptors in program planning
 - Planning committee, Resident Advisory Committee
- **Create and communicate clear expectations**
 - ■They must be committed to the resident's success
 - The Program Director must provide direct feedback on the evaluation process



CREATE YOUR PROGRAM BASED ON STANDARDS

- Use established standards as a guideline for your program
- Your program handbook is key to documenting details and guidelines for all stakeholders
- Get buy-in and contributions to your handbook from preceptors

GETTING STARTED – BE DELIBERATE



SET STANDARDS FOR RESIDENCY

HOURS, DRESS CODE, SCHEDULE AND HOW THE RAMP UP WILL BE CONDUCTED.



USE DELIBERATE PRACTICE

WELCOME LETTERS FROM PRECEPTORS TO NEWLY SELECTED RESIDENTS TO BEGIN TO ESTABLISH THE CONNECTION.



SET EXPECTATIONS FOR RESIDENTS

THEY WILL NEED TO READ IN THEIR OFF TIME COME TO CLINIC PREPARED BE ACTIVE LEARNERS



ENSURE THE PRECEPTORS PATIENT LOAD IS APPROPRIATE

TO ALLOW OPTIMAL TEACHING AND REVIEW.



ASSIGN PATIENTS FROM SCHEDULE AND PRE-PLAN VISITS

SO RESIDENTS CAN BE FAMILIAR WITH CASES AND HAVE TIME TO READ ABOUT MEDICATIONS, AND BEST PRACTICES FOR PARTICULAR CASES.

Quarter 1		March*	April	May	Total Visits/Quarter in Residency Sessions
Resident	AM	2	3	3	53
2x per week, 4 weeks per month	PM	2	3	3	53
Preceptor	AM	2	2	3	56
2x per week, 4 weeks per month	PM	2	2	3	56
					240
Quarter 2		April	May	June	Total Visits/Quarter in Residency Sessions
Resident	AM	4	4	5	104
2x per week, 4 weeks per month	PM	3	4	4	88
Preceptor	AM	4	4	4	96
2x per week, 4 weeks per month	PM	4	4	4	96
					384

FEEDBACK – 360 DEGREES



- Schedule regular meetings with the program director and preceptors for ongoing support and feedback on the program
- Ask for feedback from the residents
- Objective and private
- Must recognize positive actions and opportunities for improvement

EVALUATIONS

- Train and assist new preceptors using tools created by the program
- Provide mentoring for the preceptors on giving feedback to their residents – this should take place in real-time, not just in formal evaluations
- Use an agreed-upon, standardized format. An electronic form is ideal for ease of use and data collection.

REMEDIATION

- Not the job of the preceptor
- Be clear about the problem what is the issue?
- Program director and staff must assist and create a plan for improvement
- Keep leadership advised on any issues with the resident – or the preceptor



LESSONS LEARNED

- Limit schedule changes as much as possible
- Remind preceptors to use brief teaching methods in the clinic, e.g. One Minute Preceptor, SNAPPS
- Encourage them to give "homework"
- "Life happens while you're busy making other plans..."



RECOGNITION AND APPRECIATION

PRECEPTING TAKES TIME AND EFFORT

THANK YOU

Kat Cronin kcronin@dhs.lacounty.gov





Refreshment Break

Session Two will begin at 2:15pm

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The Predictability of the 12 Month Program

Structure, Design, and Timeline



Charise Corsino, MA
NP Residency Program Director



COMMUNITY HEALTH CENTER, INC.

Learning Objectives

- Learn about the basic program structure and key elements of a postgraduate training program
- Understand the predictable 12-month timeline of a postgraduate training program and key milestones
- Identify the key planning points required to implement a successful postgraduate training program



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CHCI NP Residency Program



Country's first program (est. 2007) Operating for 17 years Graduated 155 alumni

Recipient of three competitive HRSA grants for **Advanced Nursing Education**

NP Residency Tracks:

- Family NPs (est. 2007)
- Psych MH NPs (est. 2015)
- Pediatric NPs (est. 2019)
- Post-residency Fellowship (est. 2017)





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Before you get started

PROGRAMMATIC RESOURCE ASSESSMENT						
PHYSICAL	HUMAN					
Have you identified the site will your residents be assigned?	Have you identified key program staff (if yes list positions)? □ Y □ N					
Have you identified a dedicated workspace for the residents? □ Y □ N	Have you identified potential preceptors (NPs) or supervisors (Post Doc) for the program? □ Y □ N					
3. If Y to question 2, is the space integrated as part of a primary care team? ☐ Y ☐ N	Have you identified potential specialty rotations for the program? □ Y □ N					
Do you have available conference space and video technology for weekly educational programming?	Have you identified potential didactics/seminars presenters for the residents? □ Y □ N					
FINANCIAL	ORGANIZATIONAL					
L. Have you established the terms of employment (salary and benefits)?	Have you discussed with the following departments about the launch of your post-graduate residency program?					
2. Have you developed a program budget? 🗌 Y 🔲 N	Board of Directors					



Core Elements of Postgraduate NP Residency

12 Months Full-time	Training to Clinica High Performanc	Full Integration at Organization		
Employment	Team-based care Integrated care Inter-professional collaboration	Data driven QI Expert use of technology Primary care innovations		
	Practice Experiences % of time)	Educat (20% of t		
 manage a panel of panel dedicated attentions Specialty Rotations specialty areas most primary care, focuse 	ty Clinics (40%); Develop and patients with the exclusive ation of an expert preceptor. (20%); Experience in core to commonly encountered in ed on building critical skills primary care practice.	 Didactic Education - High volume and burder topics most commonly seen in primary care. Project ECHO – Case-based distance learning high complexity issues like chronic pain, treat HIV, Hepatitis C, and Substance Use Disorders Quality Improvement Training - Training to a performance QI model, including frontline 		
chief complaints, ef	10%); Focused on diversity of ficiency, and acute care riety of primary care teams.	process improvement, co data, and leadership deve	9	



Putting It All Together – The Weekly Schedule

	Specialty/Mentored	Specialty/Mentored	Precepted Clinic	Didactic/Admin	Precepted Clinic
	Monday	Tuesday	Wednesday	Thursday	Friday
	3	4	5	6	7
AM	Mentored Clinic	Ortho	Precepted Clinic	9-11:30 Admin/11:30-1 Pain ECHO	Precepted Clinic
PM	Mentored Clinic	Ortho	Precepted Clinic	2-5 Didactic	Precepted Clinic
	10	11	12	13	14
АМ	Mentored Clinic	Ortho	Precepted Clinic	8:30- 10am Monthly Cohort Meeting/ 10am - 11:30am Admin	Precepted Clinic
PM	Mentored Clinic	Ortho	Precepted Clinic	12-1:30 QI/2-5 Didactic	Precepted Clinic

Precepted clinic – typically 4 different preceptors; each for one half day

Mentored clinic –done at a variety of sites; opportunity to include non-preceptor providers

Specialty Rotation –1 day per week for 4 weeks. Rotations are on Monday or Tuesday alternating with mentored clinic

Education day – includes alternating educational components – Project ECHO, QI Seminar, Cohort Meeting, Office hours





Clinical Based Practice Experiences: Resources

Clinical Based Practice Experiences (80% of time)

- Precepted Continuity Clinics (40%); Develop and manage a panel of patients with the exclusive and dedicated attention of an expert preceptor.
- Specialty Rotations (20%); Experience in core specialty areas most commonly encountered in primary care focused on building critical skills and knowledge for primary care practice.
- Mentored Clinics (20%); Focused on diversity of chief complaints, efficiency, and acute care working within a variety of primary care teams.

- What days will the clinical based practice experiences occur on?
- Who will be your preceptors and faculty? And what is their availability?
- Do you have the needed support staff for these days?
- What are the specialty rotations and availability of days of the week?



Precepted vs. Mentored Clinic

	Precepted Clinic	Mentored Clinic		
Percent of Program Time	40%	20%		
Frequency	4 sessions/week	2 sessions/week		
Type of patient	Starting with initial visits, then including all visit types	Episodic/acute care, increases in complexity		
Faculty	Preceptor	Mentor		
Schedule	Preceptors are blocked from clinical care, resident have their own schedule and see patients on a progressive ramp up over the year	· · · · · · · · · · · · · · · · · · ·		
Documentation	 Resident completes note Preceptor reviews resident's documentation Resident closes and locks the note 	 Resident completes note Mentor reviews resident's documentation Mentor closes and locks the note 		



Specialty Rotations

- Identify your rotations
 - Start with internal resources
 - External "wish list" tap into your community contacts
- Create outlines and learning objectives
- Plan out rotations for the year
 - Start with 1 quarter at a time

Adult Psychiatry	Healthcare for the Homeless
Child and Adolescent Psychiatry	Center for Key Populations
Women's Health	Urgent Care
Pediatrics	School Based Health Center
Orthopedics	Newborn Nursery



Specialty Rotation Schedule

	ОСТ	NOV	DEC	JAN	FEB	MAR	APRIL	MAY	JUNE	JULY
Resident 1	СКР	OBGYN	WYA.	PSYCH	NEW- BORN	PEDS	SBHC	ORTHO	URGENT CARE	CHIRO
Resident 2	ORTHO	СКР	OBGYN	WYA	PSYCH	NEW- BORN	PEDS	SBHC	CHIRO	URGENT CARE



Developing Learning Objectives Specialty Rotations

- Each specialty rotation should have its own specific learning objectives
- What are the clinical knowledge and skills you want your trainees to obtain by participating in the rotation
- Tie in competency domains when possible
- Use objectives to build your evaluation

Example outline for specialty rotation objectives

- 1. Perform comprehensive history and physical exam
- 2. Know the appropriate screening and diagnostic tests to order including...
- 3. Identify clinical situations when appropriate to order a consult or e-consult
- 4. Know the appropriate medications commonly used in (specialty) including...
- 5. Assess for, diagnose, treat and manage common medical conditions experienced in (specialty) including...
- 6. Perform clinical procedures commonly see in (specialty) including...



Education: Resources

Education (20% of time)

- **Didactic Education** High volume and burden topics most commonly seen in primary care.
- Project ECHO Case-based distance learning in high complexity issues like chronic pain, treating HIV, Hepatitis C, and MOUD
- Quality Improvement Training Training to a high performance QI model, including frontline process improvement, collecting and reviewing data, and leadership development

- What day(s) will education occur on?
- Who will be your faculty? And what topics do you want covered?
- What other educational resources do you have access to internally?
- What other educational resources would you like to potentially use?



Didactics Topics Examples

Pediatric Asthma	Pediatric Development	Women's Health	CKD
Diabetes	Pre-op Physicals	Dermatology	Common Pediatric Topics
Adult Psychiatry	CHF	Polypharmacy	Transgender Care
Jaundice	Dementia	Orthopedics	Vicarious Trauma
On-Call	Cardiac Ischemic	Myofascial Pain	Osteoporosis
Treating Trauma	Lab Values	Difficult Patient Encounters	ADHD
Hepatitis C	COPD	Smoking Cessation	How not to mess up and own it when you do
Hepatitis B	MAT	Transitions from resident to provider	Health Equity



Didactics

Topic	Presenter	Credentials	Title	Learning Objectives
Performing the Pre-Op Physical	Dan Wilensky	MD	Chief Preceptor and Medical Consultant to NP residency, CHC Clinician	 Gain comfort with the pre-op consultation Learn recognized language for the progress note Be able to decide on testing Anticipate lesserconsidered issues and their implications



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Other Ideas for Educational Content



- Resident case presentations
- Journal club
- Peer-share-teach
- Office Hours
- On-line Learning Platforms
 - ECG Academy
 - Medical Spanish
 - Prim-Med NP/PA Bootcamp

- Skills training
- LARC training
- Self-directed Learning
- Partnerships
 - Medical Residency
 - Other local NP Residencies
 - Academic Partner



The Predictable 12 Month Timeline



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The 12 Month Timeline: Months 1-6





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The 12 Month Timeline: Months 7-12



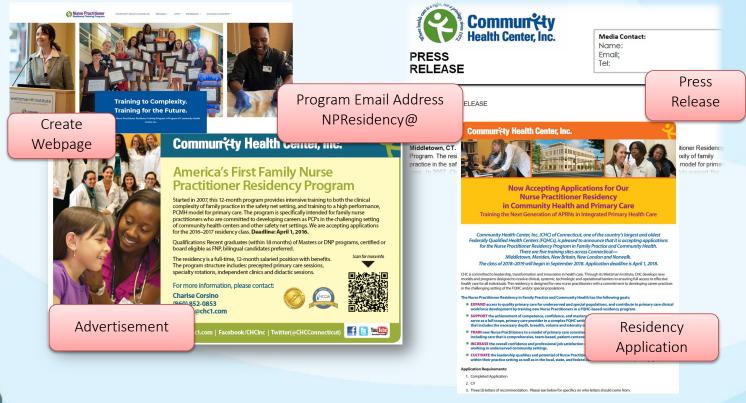
Major Planning Milestones

- 1. Recruitment
- 2. Orientation
- 3. Graduation



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Marketing





Recruitment

- Develop a marketing & recruitment plan
 - How will you get the word out about your program to potential candidates?
- Create your recruitment timeline
 - Set time vs. rolling admissions
- Create an application
 - What is the most important information to collect and how will applications be submitted?
- Process for reviewing applications
 - Who will be involved in reviewing and what are the key qualifications you are looking for
- Interviews
 - Decide on the who, what, where, when
- Selection of Candidates
 - How many trainees will you take and develop agreed upon criteria on how to assess your applicants





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Orientation

KEY COMPONENTS

Organizational	NP Residency	Community	EMR	Hands-on and	Cohort and
New Hire	Program	Orientation	Training	Skills Based	Team Building
Orientation	Orientation			Training	

Monday	Tuesday	Wednesday	Thursday	Friday
2 LABOR DAY CHC CLOSED	CHC NEW HIRE ORIENTATION	4 CHC NEW HIRE ORIENTATION	5 ECW TRAINING 8:30 TO 12:30 All Tracks Meeting – 1:30 19 Grand, Room 111	6 Online trainings Health Streams Oral Health training At home site
9 RESIDENCY PROGRAM ORIENTATION DAY 1	10 RESIDENCY PROGRAM ORIENTATION DAY 2	11 RESIDENCY PROGRAM ORIENTATION DAY 3	12 RESIDENCY PROGRAM PROCEDURES SKILLS TRAINING	13 SITE ORIENTATION At home site
16 MDTN Community Tour STAM Community Tour MER, NB, NL Shadowing	17 All day – 19 Grand, Community Room A Oral Health Training - 8:30 to 10 CMO Training - 11 to 5	ECW TRAINING 8:30 to 12:30 CNO Training 1:30 to 5 Comm A	ECW TRAINING 8:30 to 12:30 Integrated Care 1-2:30 Smoking Cessation 2:30 - 5 Room 309	20 STAND DOWN VA in Rocky Hill
23 Shadowing ALL sites	24 MER Community Tour NB, NL, MDN, STAM Shadowing	25 1st precepted clinic	26 Hands on WH Training 8:30-11 – MERIDEN Kibner Room Immunizations Training 12:30-4:30 – 19 Grand, Room 111	Precepting NB Community Tour (no precepting)



Graduation



- An opportunity to celebrate your residents completion of the program
- An opportunity to acknowledge and thank your team/faculty

ADVICE:



- Assemble a team
- Create a task list
- Document everything
- Make it special!





Graduation Planning Considerations

- Set a date and time
- Create a budget
- Chose a venue
 - At your organization
 - Off site
- Create a guest list
 - Residents, Faculty, Staff, Guests of residents
- Send Save-the-Dates
- Food
- Create a program
- Purchase a gift





Certificate of Completion

The Board of Directors and Officers of

Community Health Center, Inc.

MSN, APRN, FNP-BC

This certificate of completion of The Family Aurse Practitioner Postgraduate Residency Training Program

Awarded at Community Health Center this thirtieth day of August, 2018

Mark Masselli, President & CEO

Margaret Flinter, SVP & Clinical Director

Gary Reid, Chairman of the Board



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Program Accreditation



- Build your program around accreditation standards and requirements for your program
 - Accreditation provides external validation of rigor, quality, and high standards
- Resources for the development of a program (Accreditation standards and self study guide)

https://www.APPpostgradtraining.com/



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Questions





Websites:

www.npresidency.com www.chcl.com www.weitzmaninstitute.org

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The final General Session begins at 3:30pm in the Emerald Ballroom